

**2009
Compensation
Guidelines for
ASSOCIATES IN
MINISTRY
(A.I.M.)**

**Southwestern Washington Synod
of the ELCA**

MEMORANDUM

To: Congregation Councils and Rostered Person's

From: Rev. Don Fossum, SW WA Synod Staff

Date: September 3, 2008

Re: 2009 Rostered Compensation Guidelines

Compensation Guidelines and Cost of Living Adjustments (COLA)

Many congregations begin their next budget planning process prior to the Synod Council meeting to approve the annual COLA increase for the synod's Compensation Guidelines. Therefore, our Synod Council has approved a Continuing Resolution to use the previous year's U.S. Congress COLA recommendation.

This action permits the synod staff to prepare the next year's Compensation Guidelines as soon as the ELCA Board of Pension's medical/dental and administration rates are approved by the ELCA Board of Pension's Council, usually in late-August or early-September.

The Synod Council approved a 3% increase for the 2008 Compensation Guidelines. The 2009 Compensation Guidelines reflects a 2.3% increase. The 2010 Compensation Guidelines will reflect whatever the 2009 U.S. Congress COLA will be.

This policy change will permit the synod staff to prepare the Rostered Compensation in a timely manner for congregations.

Some years the COLA will be less than the U.S. Congress approved COLA for the next year and other years the COLA will be higher than the U.S. Congress approved COLA.

Associate in Ministry Compensation Worksheet

(Please complete using the instructions and figures on the following pages 5-12 to include on the ELCA "Definition of Compensation" Form.)

A. AIM Compensation (table on page 5)

Annual Salary \$ _____

B Pension and Other Benefits (tables on pages 6-8)

1. ELCA Medical/Dental Insurance, Disability & Survivor/Administrative (pages 6-7)
 - ___ a. Member only ___ b. Member and Spouse ___ c. Member and Children
 - ___ d. Member, spouse and children ___ e. Coverage waived \$ _____
2. ELCA pension at _____% of **Compensation** (page 8) \$ _____
3. Other insurance or benefits: _____ \$ _____
 _____ \$ _____

C. Expenses

1. Automobile and travel allowance (pages 9-10) \$ _____
2. Other professional expenses (page 13) \$ _____
3. Expenses for official meetings of the synod, as reimburse \$ _____
4. Continuing Education (page 10) (minimum \$700 from calling source) \$ _____
5. Other _____ \$ _____
6. Pay the moving expenses to this field of service as follows _____ \$ _____
 _____ \$ _____
7. Sabbatical cost for a supply person \$ _____
8. Housing equity if a parsonage is provided \$ _____

D. Agreement

1. Annual Vacation (page 10) _____ weeks/yr. including _____ Sundays
2. Continuing Education time of _____ weeks per year (page 10)
3. Participation in a First-Call Theological Education program, where applicable
4. Ongoing care through a Mutual Ministry Committee.
5. Up to two months of continued salary and contributions to the ELCA Pension and other benefits program in a 12-month period in the event that the A.I.M. is physically or mentally disabled.
6. Where applicable, parental leave of 6 weeks with full salary and benefits ___ weeks
7. Sabbatical _____ weeks for every _____ years of full time service

E. Administrative Costs

1. Worker's Compensation for A.I.M. employee (page 12)..... \$ _____

Sample Associate in Ministry Compensation Worksheet

(Please complete using the instructions and figures on the following pages 5-12 to include on the ELCA "Definition of Compensation" Form.)

SAMPLE OF AN A.I.M. WITH 10 YEARS EXPERIENCE

A. AIM Compensation (table on page 5)

Annual Salary \$44,765

B Pension and Other Benefits (tables on pages 6-8) $\$44,765 \times 31.1\% = \$13,922$

- | | |
|------------------------------------------------------------------------------------|-----------------|
| 1. ELCA Medical/Dental Insurance, Disability & Survivor/Administrative (pages 5-6) | |
| __ a. Member only __ b. Member and Spouse __ c. Member and Children | |
| <u>X</u> d. Member, spouse and children __ e. Coverage waived | <u>\$13,922</u> |
| 2. ELCA pension at 10% of Compensation (page 8) | <u>\$4,477</u> |
| 3. Other insurance or benefits: _____ | \$ _____ |
| _____ | \$ _____ |

C. Expenses

- | | |
|-----------------------------------------------------------------------|----------------|
| 1. Automobile and travel allowance (pages 9-10) | <u>\$4,500</u> |
| 2. Other professional expenses (page 13) | <u>\$1,000</u> |
| 3. Expenses for official meetings of the synod, as reimburse | <u>\$1,000</u> |
| 4. Continuing Education (page 10) (minimum \$700 from calling source) | <u>\$700</u> |
| 5. Other _____ | |
| 6. Pay the moving expenses to this field of service as follows _____ | \$ _____ |
| _____ | \$ _____ |
| 7. Sabbatical cost for supply set aside per year (pages 11-12) | <u>\$4,000</u> |
| 8. Housing Equity if parsonage provided | <u>\$TBD</u> |

D. Agreement

1. Annual Vacation (page 11) **4** weeks/yr. including **4** Sundays
2. Continuing Education time of **2** weeks per year (page 10)
3. Participation in a First-Call Theological Education program
4. Ongoing care through a Mutual Ministry Committee.
5. Up to two months of continued salary and contributions to the ELCA Pension and other benefits program in a 12-month period in the event that the A.I.M. is physically or mentally disabled.
6. Where applicable, parental leave of **6** weeks with full salary and benefits
7. Sabbatical **12** weeks for every **5** year of full time service

E. Administrative Costs

1. Worker's Compensation for A.I.M. employee (page 12)..... \$ _____ ? _____

A. Compensation

Salary and Parsonage

The 2009 guidelines for A.I.M. (Associate In Ministry) salary compensation below reflect a 2.3% Cost of Living Adjustment (COLA)¹ over the 2008 guidelines. The percentage incremental increases between each year of experience remain the same².

Salary Compensation for A.I.M.

Yr.s	w/o	w/	Yr.s	w/o	w/
<u>Exprnc.</u>	<u>parsonage</u>	<u>parsonage</u>	<u>Exprnc.</u>	<u>parsonage</u>	<u>parsonage</u>
0	33,531	25,747	11	46,108	35,469
1	34,475	26,520	12	47,376	36,444
2	35,510	27,315	13	48,678	37,444
3	36,574	28,134	14	50,017	38,475
4	37,671	28,979	15	51,393	39,533
5	38,803	29,848	16	52,677	40,520
6	39,966	30,742	17	55,016	41,530
7	41,166	31,666	18	55,343	42,572
8	42,400	32,616	19	56,727	43,636
9	43,567	33,514	20	58,142	44,728
10	44,765	34,434			

The figures above are guidelines and are not to be used as ceilings. They reflect the minimum level of salary compensation recognized by the Southwestern Washington Synod as fair salary compensation for an A.I.M. serving in a full-time position.

The figures above do not take into account merit raises that go beyond the COLA and minimum year-to-year incremental increase based on years of experience. The synod recommends consultation with your Staff Support Committee to determine an appropriate merit increase.

Enter your A.I.M.'s salary based on years of experience on Section A, line 1 of the A.I.M. Compensation Worksheet.

1 The annual COLA for the year 2008 was 2.3% (October 2008) Source: US Federal Congress Budget Office. The COLA used in 2008 was an estimated 3% because the actual COLA for 2008 was not available when the 2008 AIM Compensation Guideline was published. The SW WA Synod Council, September 2007, passed a Continuing Resolution to use the previous year's COLA amount for the next year in order to publish the synod compensation guidelines in August/September.

2 The incremental percent increases in the Southwestern Washington Synod Guideline schedule is:

<u>years</u>	<u>increment</u>	
0-10	3.00%	These percentages have remained constant since the inception of the ELCA and of the Southwestern Washington Synod.
10-15	2.75%	
15-20	2.50%	

FICA Paid for an A.I.M.

For purposes of paying into the Social Security system, an A.I.M. is treated like any other church employee—the congregation is responsible for making quarterly employer payments to the Social Security Administration. Below are the annual FICA amounts for an A.I.M. based on these synod guidelines. FICA payments made directly to the federal government *are not* considered part of an A.I.M.'s Compensation.

Parsonages are treated in the same way as with clergy and are considered “taxable” when computing FICA payments for lay professionals. The ELCA assigns a figure of 30% of Compensation to determine the annual monetary benefit of living in a parsonage. *Because the guideline figures in this document already reflect a 30% reduction in base salary (see page 5) for an A.I.M. living in a church provided parsonage, there is no difference in the FICA payments for an A.I.M. with the same years of experience whether they live in a church owned parsonage or not.*

Church FICA Contributions for an A.I.M. based on synod guidelines

Years <u>Exp.</u>	S.S. <u>Pymnt.</u>	Years <u>Exp.</u>	S.S. <u>Pymnt.</u>	Years <u>Exp.</u>	S.S. <u>Pymnt.</u>	Years <u>Exp.</u>	S.S. <u>Pymnt.</u>
0	5,130	6	6,115	12	7,249	18	8,467
1	5,275	7	6,298	13	7,448	19	8,679
2	5,433	8	6,487	14	7,653	20	8,896
3	5,596	9	6,666	15	7,863		
4	5,764	10	6,849	16	8,060		
5	5,937	11	7,055	17	8,417		

B. Pension and Other Benefits

Medical/Dental, Disability and Survivor Benefits Coverage

The congregation/agency is responsible for paying a set percentage of its A.I.M.'s **Compensation** to the ELCA Board of Pensions for medical, dental, disability and survivor benefits. The actual total of this percentage contribution is determined by the “bundling” option selected by the A.I.M., i.e., whether spouse and/or other family members are covered under the medical and dental portion of the plan or, in rare cases, whether the A.I.M. elects to waive medical and dental coverage altogether.

Computations on next page.

The following are the 2009 Medical and Dental benefit rates established by the Board of Pensions of the ELCA.

2009 Medical/Dental Plan Rates

<u>Coverage</u>	<u>Contribution rate (as % of Compensation)</u>	<u>Minimum Annual Contribution</u>	<u>Maximum Annual Contribution</u>
Member only	12.4%	\$5,808	\$7,848
Member and Spouse or Children	21.8%	\$10,164	\$13,740
Member, Spouse & Children	31.1%	\$14,520	\$19,632
Coverage Waived	0.0%	\$-0-	\$-0-

Determine the amount to budget for payments for Medical and Dental Coverage under the ELCA Board of Pensions Program, by multiplying the appropriate percentage from the above table to the sum of Section A, line 1 & 2 from the A.I.M. Compensation Worksheet for an A.I.M. w/o a parsonage or the sum of lines 1 & 2 multiplied by 1.3 for an A.I.M. living in a parsonage, Section B, line 1. (see worksheets for calculations).

Disability, Survivor, & Administration Benefits.

The cost of disability, retiree support, and administration of the ELCA Board of Pensions Plan is 2.7% of **Compensation** for all members.

Disability, Survivor Benefits, & Administration Contributions for A.I.M. members of the ELCA Board of Pensions based on synod guidelines (with or without a parsonage)

<u>Yr.s</u>	<u>Exprnc.</u>	<u>Contribution</u>	<u>Yr.s</u>	<u>Exprnc.</u>	<u>Contribution</u>
0		905	11		1,245
1		931	12		1,279
2		959	13		1,314
3		988	14		1,351
4		1,017	15		1,388
5		1,048	16		1,422
6		1,079	17		1,485
7		1,111	18		1,494
8		1,145	19		1,532
9		1,176	20		1,570
10		1,209			

Enter the Disability Benefits & Administration Contribution in Section B, line 1 of the A.I.M. Compensation Worksheet.

Pension

Regular pension contributions to the ELCA Board of Pensions are calculated as a percentage of **Compensation**. If a parsonage is provided, **Compensation** is the sum of cash salary multiplied by 1.3. Use the table below to calculate pension contributions.

Because the guideline figures in this document already reflect a 30% reduction in base salary (see page 5) for A.I.M.'s living in a church provided parsonage, there is no difference in the pension payments for A.I.M.s with the same years of experience whether they live in a church owned parsonage or not.

2009 Pension Contribution Rates for A.I.M.s enrolled in a Predecessor Church Pension Plan before 1988

Based on Age of Member on 12/31/2008

Under 61 = 10.0% 62-70 = 11.0% 71+ = 12.0%

If service in the church began in 1988 or later, the required pension contribution is 10% of Compensation regardless of age.

2009 Pension Contributions based on Synod Guidelines for A.I.M.s

Yrs. Exp.	10%	11%	12%	Yrs. Exp.	10%	11%	12%
0	3,353	3,688	4,024	11	4,611	5,072	5,533
1	3,448	3,792	4,137	12	4,738	5,211	5,685
2	3,551	3,906	4,261	13	4,868	5,355	5,841
3	3,657	4,023	4,389	14	5,002	5,502	6,002
4	3,767	4,144	4,521	15	5,139	5,653	6,167
5	3,880	4,268	4,656	16	5,268	5,794	6,321
6	3,997	4,396	4,796	17	5,502	6,052	6,602
7	4,117	4,528	4,940	18	5,534	6,088	6,641
8	4,240	4,664	5,088	19	5,673	6,240	6,807
9	4,357	4,792	5,228	20	5,814	6,396	6,977
10	4,477	4,924	5,372				

Without respect to age, A.I.M.s may request to have their pension contribution increased to 12% as was possible in the predecessor church pension programs.

Enter your congregation's or agency's pension contribution for its A.I.M in Section B, line 2 of the A.I.M.s Compensation Worksheet.

Housing Equity for A.I.M.s living in a church-provided parsonage.

When a congregation or church agency provides a parsonage, the congregation or agency should assume all costs for maintenance, utilities and applicable taxes on that property.

Because the A.I.M. having to live in a church owned parsonage has no opportunity or option to own a home and therefore to build equity for retirement housing, the synod urges congregations that provide a parsonage to establish a Housing Equity Fund on behalf of its A.I.M. living in a parsonage.

The Southwestern Washington Synod suggests a minimum annual contribution of \$500 into a Housing Equity Fund. The ELCA Board of Pensions provides an Optional Pension account for such contributions that has unique tax advantages, though other investment vehicles may be used. A significantly larger tax-free contribution can be made annually into such a fund. Housing Equity contributions are not considered part of Compensation by the Board of Pensions and therefore do not increase the cost of Board of Pensions benefits.

To determine the maximum annual housing equity contribution, write to:

Member Services Department of the ELCA
Board of Pensions Office
800 Marquette Ave. Suite 1050
Minneapolis, MN 55402

If your A.I.M. is required to live in church owned parsonage, determine a Housing Equity Contribution of no less than \$500.00 and enter it Section C, line 8 of the A.I.M. Compensation Worksheet.

C. Expenses

Auto Expense Reimbursement/Auto Allowance

Auto expense and other work related travel are a business expense for the congregation and must not be considered as part of a church professional's salary. An appropriate place for this line item in the church budget is under church operating expenses.

Auto reimbursement plans or auto allowances should be sufficient to cover all church-related expenses including cost of fuel, repairs, insurance, tolls, parking, and depreciation. The IRS is increasingly requiring accurate records to support auto expenses received in connection with church-related travel. Expenses for automobiles may be handled in one of the three following ways.

- 1) Congregations can purchase or lease a car and assume the total automobile expense. The A.I.M., in order to comply with tax regulations, is required to report and to reimburse the church for personal use of the vehicle.

- 2) The congregation can reimburse the church professional for actual miles driven at a specific rate per mile. It is appropriate to use the IRS standard mileage rate for operating a car for business. A monthly log is submitted by the A.I.M. and reimbursement is based on the actual miles driven for church business. An annual budget figure for this type of reimbursement program is usually based on a review of the work-related miles driven by a church professional in the previous year. The actual annual pay-out may be more or less, based on the actual requirements for travel in the new year.
- 3) The congregation can pay a pre-determined dollar amount on a monthly basis in the form of an auto allowance. An auto allowance is considered taxable income and it should appear as part of wages on Form W-2. In order to deduct some or all of church-related auto expenses under an allowance arrangement, A.I.M.s must itemize their return and file form 2106 for Employee Business Expenses.

Check the type of Auto Expense Reimbursement/Auto Allowance plan your congregation will provide its A.I.M. and then enter the amount of money required to fund that auto expense or allowance plan in Section C, line 1 on the A.I.M. Compensation Worksheet.

Continuing Education/Sabbatical Leave

Congregations should expect an A.I.M. to be involved in continuing professional and theological education programs that provide opportunities for personal development, enrichment of devotional life, and growth in ministry effectiveness and competency. The purpose of continuing education is “professional growth” and “self renewal” as distinguished from program development, vacation, or synod and regional pastoral leadership retreats.

An A.I.M. should be granted at least two weeks study leave per year and \$700 per year for continuing education expenses, both cumulative up to three years*. Accumulating accounts may be established and managed through the **Region I Financial Services Office**. It is an expectation that an A.I.M. contribute an additional \$350 each year to their continuing education through a salary reduction plan.

- * We urge all congregations to establish the following policy about accumulated continuing education time for when an A.I.M. resigns:

An A.I.M. may take only as many days of accumulated continuing education time as he or she has used in the previous eleven (11) months when those days will be used after the date of the announcement of his or her resignation or termination of call.

Sabbatical Leave

The congregation and its A.I.M. are encouraged to plan together for a time when the A.I.M. can take a sabbatical leave of three months to one year for study, personal growth and reflection. Sabbatical planning resources are available from the Alban Institute (1-800-486-1318) and through the synod office.

Enter your congregation's or agencies annual Continuing Education contribution for its A.I.M. in Section C, line 4 of the A.I.M. Compensation Worksheet, above. Also, enter the number of weeks of continuing education granted each year and for how many years these continuing education weeks may be accumulated in Section D, line 2. The Southwestern Washington Synod recommends a minimum of \$700.00 annually, two weeks/year, and a three-year maximum accumulation.

Parental Leave for Newborns/Sick Leave

Many Letters of Call and Letters of Appointment do not include provisions for parental and sick leave. These issues should be discussed and official policy established by church councils. It is recommended that maternity leave of six weeks with full salary, housing, and benefits be adopted as official policy. Since paternity leaves are emerging as appropriate and beneficial to the health and well being of the family, we recommend that paternity leave be granted of up to six weeks with full salary, housing, and benefits.

If an A.I.M. becomes disabled as a direct result of injury, or physical or mental disorder and is therefore unable to perform the material duties of his or her occupation for the employer, the ELCA Board of Pensions expects the employing congregation or institution to pay full salary and benefits during the first two months of disability. Beginning with the third month of disability, the Board of Pensions provides 66²/₃% of pre-disability pay.

Where applicable, write the number of weeks your congregation or church agency will grant as parental newborn leave with full salary, housing and benefits on the A.I.M. Section D, line 6 of the Compensation Worksheet.

D. Agreement Annual Vacation

Associates In Ministry are “on call” day and night, carrying heavy responsibilities daily, are separated from family and relatives for great lengths of time, must regularly produce fresh material for the spiritual growth of parishioners, and are seldom able to take advantage of three-day weekends and other holidays. Therefore, vacation time is a necessary priority for an A.I.M. It is this synod's policy that all A.I.M.s receive a minimum of four weeks annual paid vacation, including four Sundays*.

* **Unused Vacation Time.** In the absence of any other officially recognized agreement or policy about the accumulation of unused vacation days, we recommend that congregations adopt the following ELCA Churchwide policy:

A maximum of 10 days vacation time may be “carried-over” from one year to the next. No more than 10 days of additional vacation time may ever be retained.

Weekly Days Off

At least one full day free from professional church leadership responsibilities should be provided each week and, when possible, arrangements be made for having two consecutive days off.

Enter the number of weeks your congregation or church agency will grant as annual paid vacation in Section D, line 1 of the A.I.M. Compensation Worksheet, above.

E. Washington State Workers’ Compensation Plan

Washington State law requires that congregations pay into the State Workers’ Compensation program for all church employees, for all worker hours.

Enter the cost of Workers’ Compensation your congregation must pay on behalf of your A.I.M. under Section E, line 1 of the attached A.I.M. Compensation Worksheet.

Congratulations, you have now completed a compensation package including associated administrative costs and other benefits for your AIM using the *2008 compensation Guidelines for A.I.M.s: Southwestern Washington Synod*

The following pages include suggestions for “redistributing” your compensation package in ways that may enable your A.I.M. to take better advantage of IRS tax codes and may actually increase the after tax value of the compensation package to you’re A.I.M. Most of the following suggestions can also reduce the bottom line cost to the congregation.

Compensation Package Redistribution Options

An important element common to the suggestions below is that the congregation and its Associate(s) in Ministry work together to come up with alternatives to straight cash salary and housing allowance payments set forth in these guidelines. In so doing, the congregation and staff professionals can create alternatives that benefit both the employer (the congregation usually has lower total costs) and the employee (the Associate in Ministry which may have greater after tax income or a compensation package better suited to his or her long-term financial goals). The full consent of both the church council and the salaried Associate in Ministry is an absolute prerequisite to the application of any of these suggestions.

Note about a Potentially Negative Effect on Retirement Income

Several of the following strategies have a net effect of cutting the congregation's total compensation costs by substituting different forms of compensation in place of straight cash salary and housing allowance. Several of these strategies also have a net effect of increasing an associates' in ministry after tax income by reducing the amounts that are subject to federal income taxation and social security taxation, FICA.

Be appraised, however, that all of the following redistribution options also reduce the required amount that must be paid by the congregation to the Board of Pensions. This includes the pension portion of those payments. These same strategies also reduce survivor benefits from the ELCA Board of Pensions because survivor benefits are based on a percentage of Compensation at the time of death.

With respect to survivor benefits, church professionals will have to assess the risk for themselves. With respect to reduced pension contributions, **the synod strongly urges congregations using any of these strategies to restore the pension portion of payments made to the ELCA Board of Pension to the full amount based on guideline figures regardless of the actual Compensation.** This is the only way to avoid what can be a dramatic reduction in the future retirement income of a church employee who has helped his or her congregation reduce its present expenses. Again, the simplest and most equitable way of avoiding this hazard is for the congregation to calculate the pension portion of payments made to the ELCA Board of Pension based on the guideline figure, regardless of the actual cash salary being paid out.

Suggestion 1. Establish a Medical Expense Reimbursement Plan

A congregation may reimburse its church professionals for deductibles not covered by the ELCA Board of Pensions Medical/Dental Plan. This is an especially advantageous option for A.I.M.s who cannot participate in the Managed Health Care benefits being offered by the Board of Pensions in larger metropolitan areas.

At the beginning of the calendar year, an account can be established with a maximum amount that will be reimbursed for medical expenses not covered by insurance. The reimbursements are tax free in all respects and should not appear on W-2 form, nor are

they to be considered part of Compensation when calculating medical/dental contributions to the ELCA plan. Congregations offering such a program must make them available to all full-time employees and the appropriate motions must be passed by the church council at its first meeting after the church's budget is passed. An accounting system must be established where the church employee submits vouchers and receipts for reimbursement.

For reference in meeting the IRS requirements for an accountable plan, see:

Suggestion 2. Establish a Professional Expense Reimbursement Plan

A congregation and its A.I.M.(s) can work together to maximize the reimbursement of professional expenses that are typically paid out-of-pocket with after-tax wages by the A.I.M. These expenses can include the cost of periodicals, books, professional supplies, conferences, etc. Using methods that meet the IRS requirement for "Accountable Reimbursement" plans, an A.I.M. can receive reimbursements which are exempt from all taxes (federal and social security) and which are not considered part of Compensation when calculating the medical/dental contribution to the ELCA plan. This is an especially advantageous plan for A.I.M.s who are planning an extended study leave in the new year for which there will be expenses greater than continuing education set-aside accumulations. As with the Medical Reimbursement Plan above, appropriate motions must be passed by the church council at its first meeting after the church's budget is passed and a system for submitting vouchers and receipts for reimbursement established.

For reference in meeting the IRS requirements for an expense reimbursement plan, see the IRS web page at www.irs.gov.

Suggestion 3. Employer Optional Contributions to the Optional Pension Plan of the ELCA Board of Pensions

An ELCA congregation may elect to make an "Employer Optional Contribution" to the Optional Pension Plan of the ELCA Board of Pensions for the benefit of its A.I.M. The Optional Pension Plan is a 403b Tax Deferred Plan. The "rule of thumb" for a maximum annual contribution into such a plan is generally 16.66% of after-tax annual income or 20% of gross annual income, though there are a set of complex rules which may allow for an even greater one-time contribution. To request an analysis of maximum allowable 403b or TSA contribution for your A.I.M., write to:

Member Services Department of the ELCA
Board of Pensions Office
800 Marquette Ave., Suite 1050
Minneapolis, MN, 55402.

If the “Employer Optional Contribution” to ELCA Optional Pension Plan is made in lieu of cash salary, the contribution actually saves the church and church professional money because (1) the sum of the contributions is not considered part of Compensation and therefore does not figure into the cost of medical/dental insurance and disability, survivor benefits and administration under the ELCA plan, and (2) the contributions are fully exempt from federal income tax and social security tax (FICA).

Suggestion 4. Deferred Compensation Plan

Another option that a congregation may wish to consider with the consent its A.I.M. is to provide life insurance coverage and build supplementary retirement savings for him or her through deferred compensation. These programs use whole life insurance policies as investment vehicles. An attorney must be consulted in drawing up such agreements.

The cost saving advantages are the same as those listed above for Employer Optional Pension Contributions to the Optional Pension Plan. An added advantage is that the amount that may be deferred can be in addition to contributions made into a TSA or 403b tax deferred savings program, even when the latter contributions have reached the tax free maximums established by the IRS.

Suggestion 5. Designate a Household Furnishings Allowance (for A.I.M.s living in unfurnished parsonages)

A Household Expense and Furnishings Allowance may be designated as a portion of annual salary and may be used by an Associate in Ministry for purchasing and repairing furnishings, and for certain other household maintenance expenses. To the extent that the allowance is used for household furnishings, etc., it is excluded income for federal income taxation. The designation is still considered part of the base for calculating social security payments (FICA) and is considered part of Compensation by the ELCA Board of Pensions.